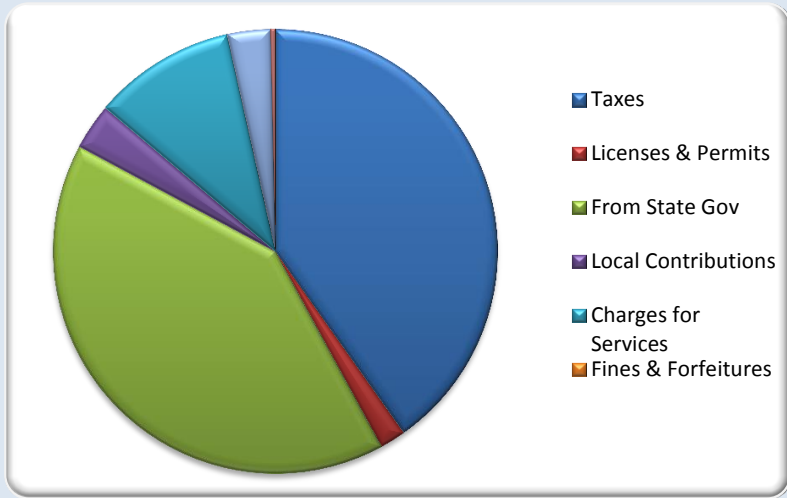


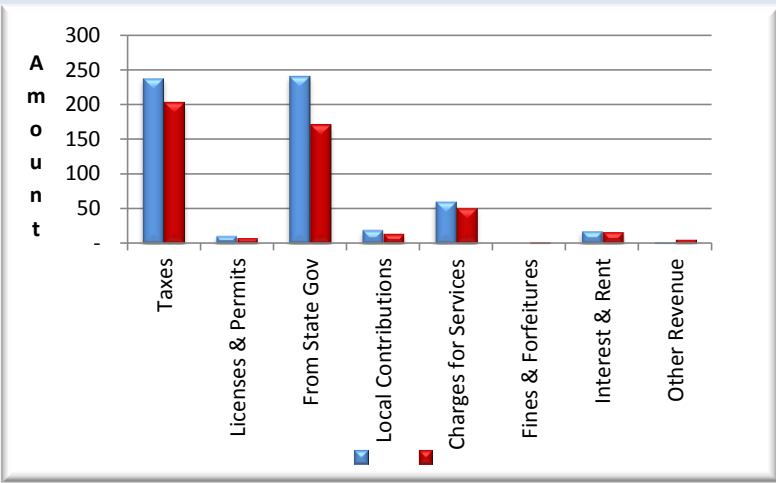
1. Our Sources of Revenue (all governmental funds)



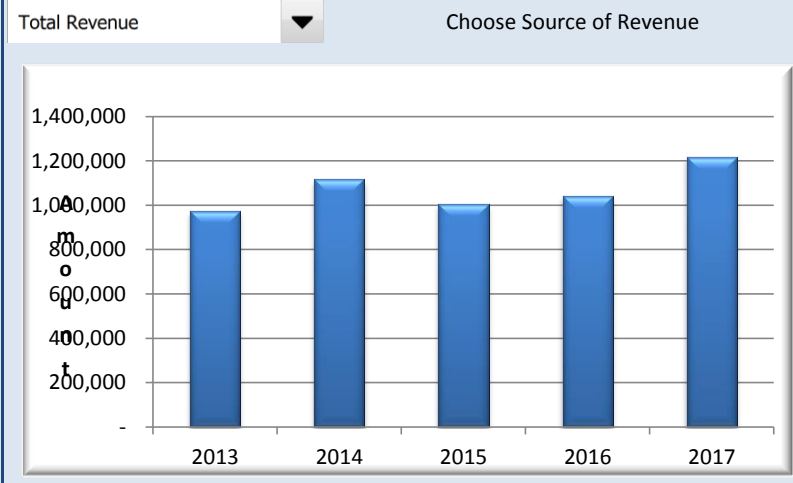
2. Compared to the Prior Year

	2016	2017	% Change
Taxes	415,828	488,439	17%
Licenses & Permits	25,376	22,836	-10%
From Federal Gov	-	-	N/A
From State Gov	400,311	495,534	24%
Local Contributions	44,000	40,500	-8%
Charges for Services	111,134	125,458	13%
Fines & Forfeitures	3,132	967	-69%
Interest & Rent	36,131	37,616	4%
Other Revenue	3,789	3,891	3%
Total	\$ 1,039,701	\$ 1,215,241	17%

3. Revenue sources Per Capita (Compared to the Prior Year)

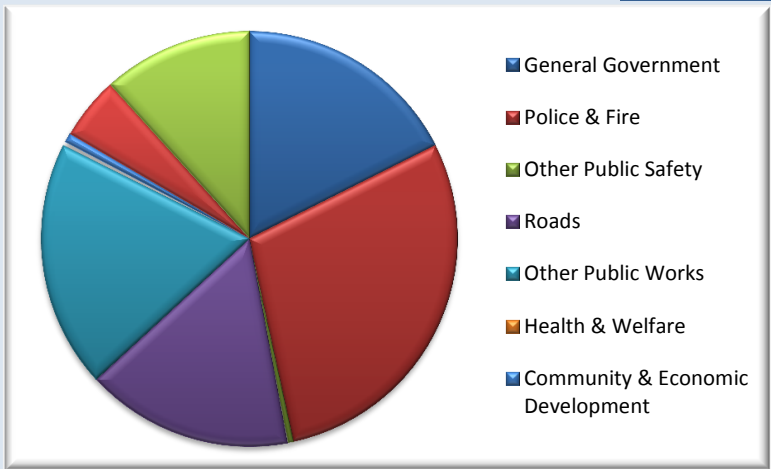


4. Historical Trends of Each Source



Commentary:

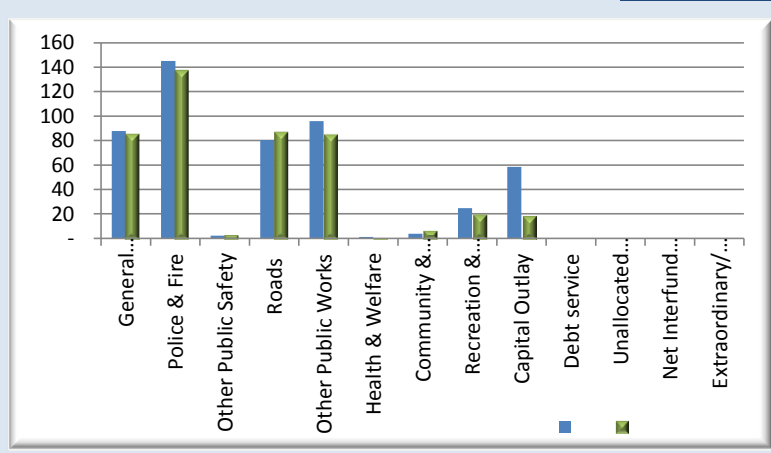
1. Where We Spend Our Money (all governmental funds)



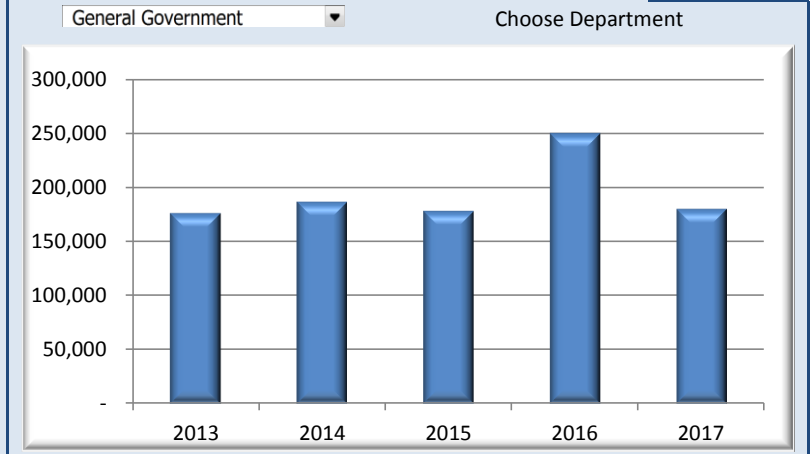
2. Compared to the Prior Year

	2016	2017	% Change
General Government	\$ 249,908	\$ 180,159	-28%
Police & Fire	324,099	297,931	-8%
Other Public Safety	7,712	4,578	-41%
Roads	210,002	165,259	-21%
Other Public Works	185,388	197,165	6%
Health & Welfare	2,190	2,345	7%
Community & Economic Deve	5,688	7,887	39%
Recreation & Culture	83,701	50,533	-40%
Capital Outlay	39,544	119,850	203%
Debt Service	-	-	n/a
Interfund Transfers (net)	-	-	n/a
Extraordinary/Special Items	-	-	n/a
Total Expenditures	\$ 1,108,232	\$ 1,025,707	-7%

3. Spending Per Capita (Compared to the Prior Year)



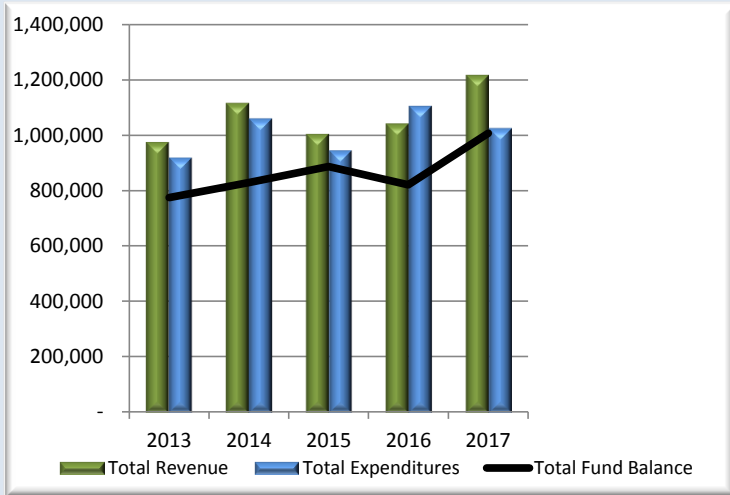
4. Historical Trends of Individual Departments



Commentary:

For more information on our unit's finances, contact Deanna Koehler 989-865-8287

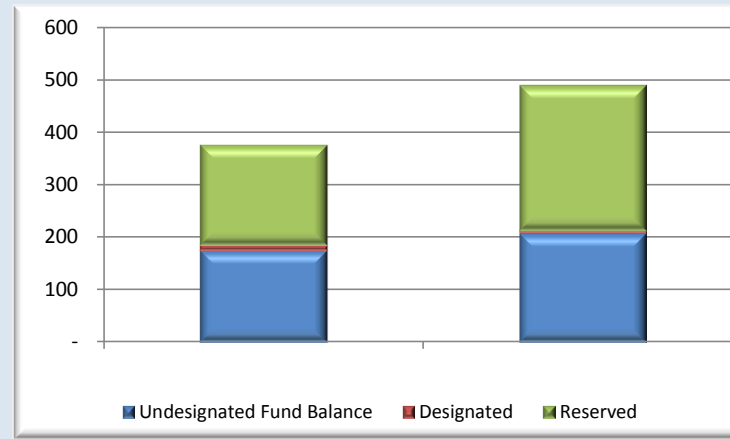
1. How Have We Managed Our Governmental Resources (Fund Balance)?



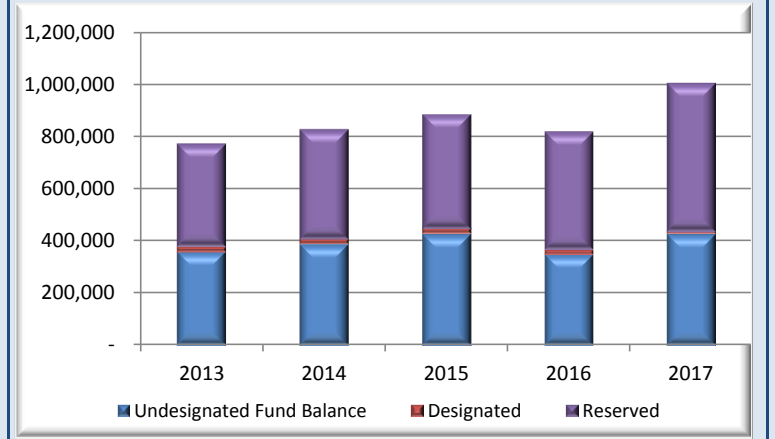
2. Compared to the Prior Year

	2016	2017	% Change
Revenue	1,039,701	1,215,241	17%
Expenditures	1,104,970	1,025,707	-7%
Surplus (shortfall)	(65,269)	189,534	-390%
Fund Balance by Component:			
Reserved	394,721	570,067	44%
Designated	20,643	10,821	-48%
Undesignated	349,166	425,752	22%
Total Fund Balance	764,530	1,006,640	32%

3. Fund Balance Per Capita (Compared to the Prior Year)



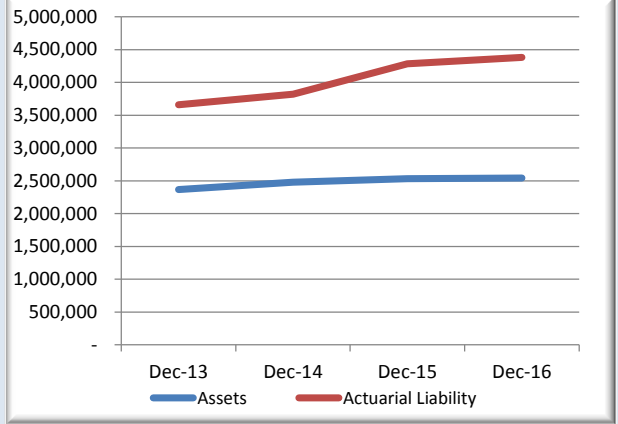
4. Historical Trends of Individual Components



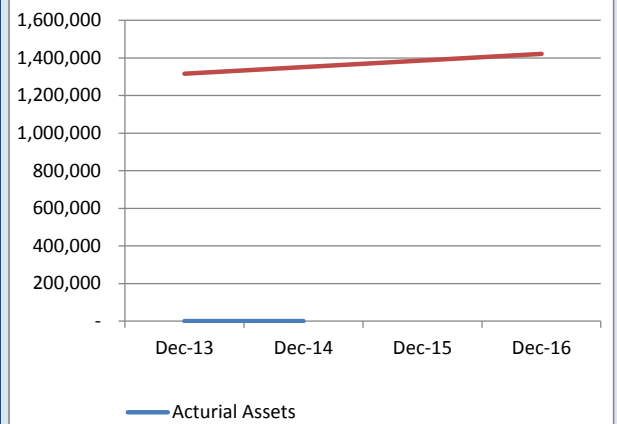
Commentary:

For more information on our unit's finances, contact Deanna Koehler 989-865-8287

1. Pension Funding Status



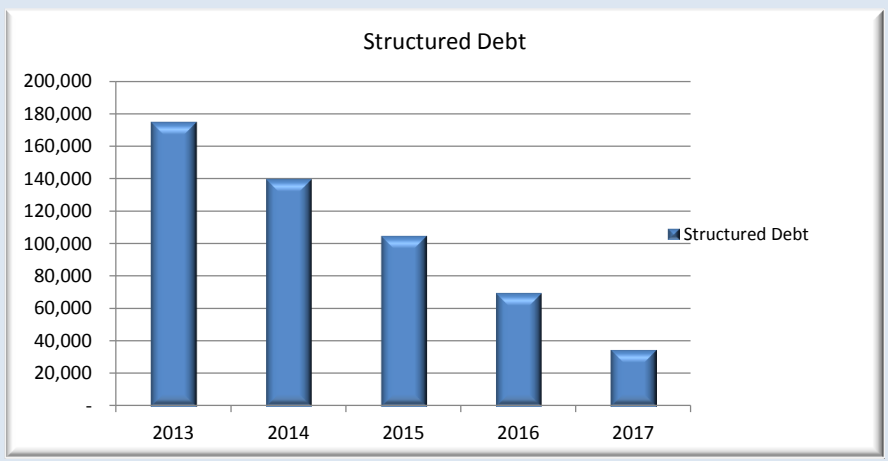
2. Retiree Health Care Funding Status



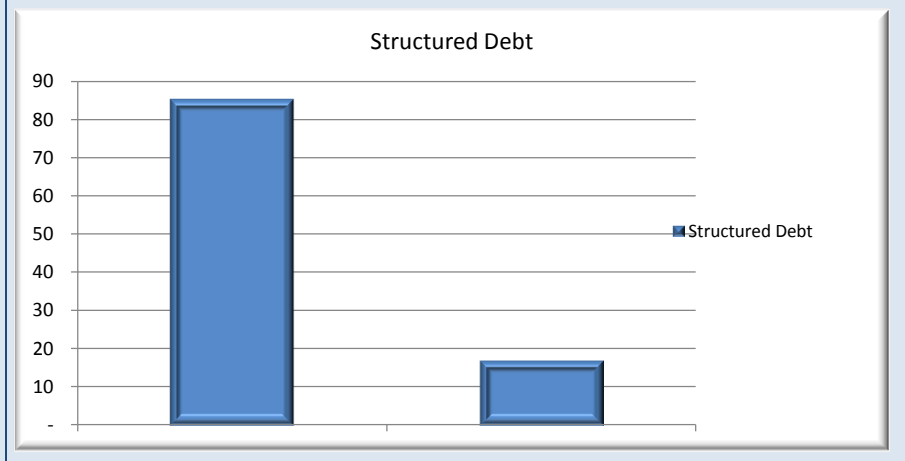
3. Percent Funded (Compared to Prior Year)



4. Long-Term Debt Obligations



5. Debt & Other Long-Term Obligations Per Capita(Compared to Prior Year)



Commentary: